



10 GOVERNANCE ARRANGEMENTS, IMPLEMENTATION & DELIVERY

In addition to the local government strategic community planning process additional governance measures will be established in regard to the initiatives set out below and further outlined in the Economic Development Strategy.

10.1 GOVERNANCE

A project governance structure has been defined which will be subject to more detailed consideration by the Shires of Boddington, Wandering and Williams and other stakeholders. This model will support a collaborative and coordinated approach to Growth Plan project delivery and will minimise duplication and delay in implementation.

As outlined below, the current regional governance structure is fragmented, with different regions and districts that have associated resourcing and coordination issues. From a **planning, heritage and economic development** perspective, within the Boddington district:

- Boddington is in the Peel Region, a growth region with strong links to Mandurah and Perth.
- Wandering is in the Wheatbelt Region with a focus on Narrogin as its main centre.
- Williams is in the Wheatbelt with a focus to Narrogin and strong links to the settlements along the Albany Highway to the south coast.

The **health, police and education** district administrations are complicated by varied regional definitions and decision making structures:

- All three towns fall into the Wheatbelt Health district, but are not all are part of the Great Southern General Practitioner training District.
- All three towns fall in the Wheatbelt Education District.
- All three towns are in the Great Southern Police Region, with Boddington and Williams at the centre of their respective district hubs with a police station. Whilst Wandering is closest to the Boddington District hub it is serviced from station at Pingelly.

From a **tourism** perspective, the district is on the edge of Tourism WA's Golden Outback and Experience Perth regions.

At a local level there are many informal local governance groups where more effective coordination will be of benefit to the district and better assist to achieve Growth Plan objectives. The current structure contains many Government departments and overlapping environmental groups.

A governance structure is proposed with opportunities for greater sharing of responsibility, meaningful community engagement and enhanced private sector leadership, which places the Super Town initiative at the forefront of the three Shires' strategic planning. The governance model is that a Boddington District Strategic Partnership should be formed within government at local level between the three shires: Boddington, Wandering and Williams (in essence the Super Town initiative has already caused this to happen informally and the three Shires have collaborated on the Economic Development Strategy and Growth Plan):



- The Strategic Partnership would be aligned with the Growth Plan Framework established by the State Government and would prioritise the actions from the Growth Plan within their organisations.
- The Strategic Partnership would liaise and report to the State Government on a regular basis (and to Federal levels as the need arises for projects such as fibre optic infrastructure). The focus of these collaborations would be forward planning and budget planning, grants/funding strategies, strategic project promotion and priority evaluation.
- The Strategic Partnership would appoint a Super Town Advisory Panel (appointed by the Shire presidents) which would advise the District on major projects, policies and plans as required. This advice may vary in terms of specialist technical, financial, economic, environmental and social detail. The panel is likely to harness the skills of the private sector as consultants and key stakeholders in industry, business and finance.
- The Strategic Partnership would also identify an executive or taskforce made up with appropriately qualified and experienced officers from the local governments, charged with collaborative day-to-day economic development tasks, SuperTowns project development and assessment and KPI monitoring. KPI monitoring would be closely aligned with the Shires' strategic plans.
- The community would be invited into voluntary engagement and stewardship roles in SuperTowns projects.

10.2 KPI MONITORING AND REVIEW TIMEFRAMES

On-going monitoring of the actions and progress review should be the responsibility of the Economic Development Unit. As the majority of actions relate to economic and tourism development, it is premature to develop detailed KPIs for programs that are to be developed following the appointment of the Economic Development and Tourism Development Officers and the development of detailed strategies.

There are however key milestones/KPIs that relate to delivery staging and thresholds outlined in section 8, as well as targets for activities included in section 9, that should be included in the review process.

Minor Review

The Growth Plan should be reviewed every two years following the Council elections, in the form of a desktop audit, as well as educating and informing new Councillors.

Major Review

Every five years, the Council should review the vision, priorities and aspirations of the plan, with full and wide ranging community engagement. The Growth Plan would be renewed together with the Strategic Community Plans, in line with contemporary community desires and expectations, to ensure that it is a 'living' document.



11 REFERENCES

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ATTACHMENT 1 – A3 VERSIONS OF FIGURES 9, 16, 19, 32, 34 & 88